CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

(Registered under the Charities Act 1994 in the Republic of Singapore)
(Unique Entity No.: S87CC0462K)

Audited Financial Statements
For The Financial Year Ended 31 December 2025

CREDO ASSURANCE LLP
Public Accountants and
Chartered Accountants of Singapore
Registration no. T15LL0120C
545 Orchard Road #10-06 Far East Shopping Centre Singapore 238882

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

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CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT BY THE MANAGEMENT COMMITTEE
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

In the opinion of the Management Committee,

(a) the financial statements are drawn up so as to present fairly, in all material respects, the state of affairs of Canossaville Children and Community Services (the "Charity") as at 31 December 2025, and the results, changes in funds and cash flows of the Charity for the financial year then ended.

(b) at the date of this statement, there are reasonable grounds to believe that the Charity will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised these financial statements for issue.

Chairperson	Mr Charles Fan Yue Soon
Vice Chairman	Ms Peggy Sarah Yee May Kuen
Secretary	Ms Lim Luck Siew
Treasurer	Ms Chen Yew Nah
Assistant Treasurer	Ms Au Chin Goa
Committee Member	Dr Lee Shu Ying Grace Elizabeth
Committee Member	Sr Elizabeth Tham Why Choo
Committee Member	Dr Lian Wee Bin
Committee Member	Ms Cynthia Wong Yuen Chinn

For and on behalf of the Management Committee,

....

Charles Fan Yue Soon
Chairperson

Chen Yew Nah
Treasurer

Singapore,
6 April 2026

Public Accountants and
Chartered Accountants of Singapore

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

Report on the audit of financial statements

Opinion

We have audited the financial statements of Canossaville Children and Community Services (the "Charity"), which comprise the statement of financial position as at 31 December 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard in Singapore ("CAS"), so as to present fairly, in all material respect, the state of affairs of the Charity as at 31 December 2025 and the results, changes in funds and cash flows of the Charity for the financial year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Charity in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the Statement by the Management Committee (set out on page 1), but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the annual report, which is expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANOSSAVILLE CHILDR5EN AND COMMUNITY SERVICES FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Charities Act and Regulations and CAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Charity's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.

c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

d) Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.

Public Accountants and
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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

Auditor's responsibilities for the audit of the financial statements (cont'd)

e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion:

(a) The accounting and other records required to be kept by the Charity have been properly kept in accordance with the provision of the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

(a) The Charity has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and

(b) The Charity has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

CREDO ASSURANCE LLP
Public Accountants and
Chartered Accountants

Singapore,

6 April 2026

Partner-in-charge: Lim Sue Ann
PAB No.: 02061

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

		2025					2024				
		Unrestricted funds		Total			Unrestricted funds		Total		
INCOME	Note	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Restricted funds (Note 9.2) S$	Total funds S$	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Restricted funds (Note 9.2) S$	Total funds S$
Income from generating funds											
Voluntary income											
- Donations – Tax exempt	14	1,217,329	106,380	1,323,709	18,000	1,341,709	1,170,658	79,513	1,250,171	-	1,250,171
- Donations – Non-tax exempt	14	198,196	446,663	644,859	-	644,859	171,558	800	172,358	-	172,358
- Donations in kind		5,200	-	5,200	-	5,200	5,000	-	5,000	-	5,000
- Grants and fundings	16	1,104,332	1,181,863	2,286,195	153,451	2,439,646	502,601	1,108,213	1,610,814	305,674	1,916,488
		2,525,057	1,734,906	4,259,963	171,451	4,431,414	1,849,817	1,188,526	3,038,343	305,674	3,344,017
Income from charitable activities											
Agency fees		84,230	-	84,230	-	84,230	80,990	-	80,990	-	80,990
Deployment fees		-	452,344	452,344	-	452,344	11,910	-	11,910	-	11,910
Preschool fees		-	1,015,877	1,015,877	-	1,015,877	-	979,006	979,006	-	979,006
Student care fees		-	786,334	786,334	-	786,334	(17)	695,171	695,154	-	695,154
Registration fee revenue		-	4,530	4,530	-	4,530	-	4,590	4,590	-	4,590
Insurance fee revenue		-	566	566	-	566	-	545	545	-	545
School bus		-	1,080	1,080	-	1,080	-	9,483	9,483	-	9,483
Child development unit fee revenue		-	375,255	375,255	-	375,255	-	549,301	549,301	-	549,301
Children activities		-	13,797	13,797	-	13,797	-	8,388	8,388	-	8,388
Discount given		-	(20,177)	(20,177)	-	(20,177)	-	(25,652)	(25,652)	-	(25,652)
Product revenue		-	4,774	4,774	-	4,774	-	4,619	4,619	-	4,619
		84,230	2,634,380	2,718,610	-	2,718,610	92,883	2,225,451	2,318,334	-	2,318,334
Investment income											
Fixed deposits interest		158,794	-	158,794	-	158,794	249,086	-	249,086	-	249,086
Other income											
Wage credit scheme		-	-	-	-	-	3,226	-	3,226	-	3,226
Interest income		-	-	-	-	-	145	-	145	-	145
Government Child Care Leave-Extended		-	-	-	-	-	-	-	-	-	-
Government NS Men Make Up Pay		-	-	-	-	-	1,224	-	1,224	696	1,920
Sundry income		698	9,568	10,266	-	10,266	-	600	600	-	600
Cost allocation		283,934	17,382	301,316	982	302,298	249,341	13,198	262,539	3,410	265,949
		284,632	26,950	311,582	982	312,564	253,936	13,798	267,734	4,106	271,840
Total income		3,052,713	4,396,236	7,448,949	172,433	7,621,382	2,445,722	3,427,775	5,873,497	309,780	6,183,277

The accompanying notes form an integral part of these financial statements.

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

		2025					2024				
			Unrestricted funds					Unrestricted funds			
	Note	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Total Restricted funds (Note 9.2) S$	Total funds S$	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Total Restricted funds (Note 9.2) S$	Total funds S$
EXPENDITURE											
Cost of generating funds											
Fund-raising sales		22,841	-	22,841	-	22,841	17,663	-	17,663	-	17,663
Fund-raising project expenses		38,881	149	39,030	-	39,030	33,341	-	33,341	-	33,341
		61,722	149	61,871	-	61,871	51,004	-	51,004	-	51,004
Cost of charitable activities											
Catering and refreshment		4,411	83,426	87,837	-	87,837	3,340	71,894	75,234	24	75,258
Subsidy expense		-	25,938	25,938	205,366	231,304	-	117,756	117,756	6,750	124,506
Contractor charges		70,418	83,216	153,634	61,638	215,272	70,524	31,313	101,837	109,792	211,629
Contributions for premises and facilities		384,000	-	384,000	-	384,000	384,000		384,000	-	384,000
Programme supplies		430	157,726	158,156	6,000	164,156	28	122,037	122,065	5,636	127,701
Preschool readers		-	-	-	-	-	-	585	585	-	585
Staff costs	10		3,287,422	3,287,422	268,467	3,555,889	-	2,474,252	2,474,252	935,899	3,410,151
Student Welfare		60	120	180	-	180	-	-	-	240	240
Transportation and entrance tickets		952	43,778	44,730	-	44,730	400	64,908	65,308	-	65,308
		460,271	3,681,626	4,141,897	541,471	4,683,368	458,292	2,882,745	3,341,037	1,058,341	4,399,378

The accompanying notes form an integral part of these financial statements.

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025 (CONT'D)

		2025					2024				
			Unrestricted funds					Unrestricted funds			
	Note	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Total Restricted funds (Note 9.2) S$	Total funds S$	Accumulated general fund S$	Designated fund (Note 9.1.2) S$	Total Unrestricted funds S$	Total Restricted funds (Note 9.2) S$	Total funds S$
EXPENDITURE (CONT'D)											
Governance and administrative costs											
Audit fees		11,100	-	11,100	-	11,100	12,000	1,700	13,700	-	13,700
Bank charges		4,116	-	4,116	-	4,116	1,569		1,569	-	1,569
Bad debts – Student fees		-	3,353	3,353	-	3,353	-	1,030	1,030	-	1,030
Contractor charges		-	5,961	5,961	-	5,961	-	12,405	12,405	-	12,405
Depreciation of plant and equipment	7	40,246	36,397	76,643	67,105	143,748	23,580	33,966	57,546	92,857	150,403
Donation expenses		13	-	13	-	13	-	-	-	-	-
Event expenses		9,678	-	9,678	-	9,678	59,391	28	59,419	-	59,419
General insurance		1,366	-	1,366	-	1,366	140		140	-	140
Gifts		599	26	625	-	625	973	-	973	-	973
Governance & Compliance Service Fees, Event Setup Costs & Management Fees, Consultancy Fee		832	1,470	2,302	1,103	3,405	4,295	1,360	5,655	29,800	35,455
Learning journey expenses		(2,000)	(5,500)	(7,500)	-	(7,500)	15,200	4,000	19,200	12,400	31,600
License and subscription		2,795	55,808	58,603	-	58,603	-	63,666	63,666	300	63,966
Marketing and advertising		22,147	8,968	31,115	13	31,128	9,756		9,756	-	9,756
Minor assets expensed off		7,991	36,062	44,053	-	44,053	3,202	4,086	7,288	-	7,288
Postage and stamp duties		247	32	279	-	279	155	-	155	-	155
Printing and stationery		1,781	6,424	8,205	1	8,206	1,689	4,352	6,041	2,254	8,295
Rental - copiers		1,060	1,919	2,979	-	2,979	1,026	1,459	2,485	390	2,875
Repair and maintenance		5,224	80,516	85,740	-	85,740	2,519	92,001	94,520	4	94,524
Security expense - Premise		52,800	-	52,800	-	52,800	56,300	-	56,300	-	56,300
Staff costs	10	1,627,398	-	1,627,398	-	1,627,398	1,694,816	-	1,694,816	-	1,694,816
Telephone charges		4,860	2,647	7,507	-	7,507	5,169	1,038	6,207	1,670	7,877
Transportation		2,051	979	3,030	-	3,030	1,176	977	2,153	506	2,659
Transaction fees – donation platforms		17,858	-	17,858	-	17,858	11,600	-	11,600	-	11,600
Upkeep of motor vehicles		1,632	-	1,632	-	1,632	1,157	-	1,157	-	1,157
Utilities charges		71,157	-	71,157	-	71,157	90,332	-	90,332	-	90,332
Statutory Fees		-	1,205	1,205	-	1,205	-	-	-	-	-
Other expenses		60	40	100	-	100	-	40	40	-	40
		1,885,011	236,307	2,121,318	68,222	2,189,540	1,996,045	222,108	2,218,153	140,181	2,358,334
Total expenditure		2,407,004	3,918,082	6,325,086	609,693	6,934,779	2,505,341	3,104,853	5,610,194	1,198,522	6,808,716
NET (EXPENDITURE)/ INCOME FOR THE FINANCIAL YEAR		645,709	478,154	1,123,863	(437,260)	686,603	(59,619)	322,922	263,303	(888,742)	(625,439)

The accompanying notes form an integral part of these financial statements.

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

	Note	2025 S$	2024 S$
ASSETS			
Current assets			
Cash and cash equivalents	4	11,383,222	10,584,715
Trade and other receivables	5	859,510	651,816
Other current assets	6	6,640	6,040
		12,249,372	11,242,571
Non-current assets			
Plant and equipment	7	311,477	293,910
Total assets		12,560,849	11,536,481
LIABILITIES			
Current liabilities			
Trade and other payables	8	1,466,986	1,129,221
Total liabilities		1,466,986	1,129,221
NET ASSETS		11,093,863	10,407,260
FUNDS			
Unrestricted funds			
Accumulated General Funds	9.1.1	4,173,740	3,528,031
Designated Funds	9.1.2	6,000,552	5,522,398
		10,174,292	9,050,429
Restricted funds			
Care and Share Fund	9.2.1	58,511	125,616
Lien Foundation Fund / CCCS Circle of Care Fund			
- Lien Foundation - Capital Expenditure	9.2.2a	-	-
- Lien Foundation - Child Development Unit	9.2.2b	-	-
- Lien Foundation - Student Care Centre	9.2.2c	171,793	290,764
- Lien Foundation - Research, Consultancy and Training	9.2.2d	353,090	363,888
Canossaville Education Fund	9.2.3	134,767	322,133
CCCS Enrichment & Therapy Intervention Programme (ETIP)	9.2.4	-	-
Canossa Mission Singapore	9.2.6	-	-
Lee Foundation S-Fan and PA System Fund	9.2.8	-	-
The Canossian Village Project (formerly known as Tote Board Social Service Fund)	9.2.12	-	206,471
Child Development Unit Fund	9.2.12	-	-
Student Care Centre	9.2.11	201,410	47,959
		919,571	1,356,831
TOTAL FUNDS		11,093,863	10,407,260

The accompanying notes form an integral part of these financial statements.

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF CHANGES IN FUNDS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

2025	Balance at the beginning of financial year S$	Net (expenditure)/ income for the financial year S$	Refund to grantor S$	(Note 9.1.2) Transfers of funds S$	Balance at the end of financial year S$
Unrestricted funds					
Accumulated General Funds	3,528,031	645,709	-	-	4,173,740
Designated Funds	5,522,398	478,154	-	-	6,000,552
	9,050,429	1,123,863	-	-	10,174,292
Restricted funds					
Care and Share Fund	125,616	(67,105)	-	-	58,511
Lien Foundation Fund	-	-	-	-	-
- Lien Foundation - Capital Expenditure	-	-	-	-	-
- Lien Foundation - Child Development Unit	-	-	-	-	-
- Lien Foundation - Student Care Centre	290,764	(118,971)	-	-	171,793
- Lien Foundation - Research, Consultancy and Training	363,888	(10,798)	-	-	353,090
Canossaville Education Fund	322,133	(187,366)	-	-	134,767
Canossa Mission Singapore – Non EIPIC	-	-	-	-	-
CCCS ETIP	-	-	-	-	-
Lee Foundation S-Fan and PA System Fund	-	-	-	-	-
The Canossian Village Project (Formerly known as Tote Board Service Fund)	206,471	-	-	(206,471)	-
Transformation support Scheme (TSS) Fund	-	-	-	-	-
Student Care Centre	47,959	153,451	-	-	201,410
Child Development Unit Fund	-	(206,471)	-	206,471	-
	1,356,831	(437,260)	-	-	919,571
Total funds	10,407,260	686,603	-	-	11,093,863

2024	Balance at the beginning of financial year S$	Net (expenditure)/ income for the financial year S$	Refund to grantor S$	(Note 9.1.2) Transfers of funds S$	Balance at the end of financial year S$
Unrestricted funds					
Accumulated General Funds	3,587,650	(59,619)	-	-	3,528,031
Designated Funds	5,494,250	322,922	(294,774)*	-	5,522,398
	9,081,900	263,303	(294,774)	-	9,050,429
Restricted funds					
Care and Share Fund	216,100	(90,484)	-	-	125,616
Lien Foundation Fund					
- Lien Foundation - Capital Expenditure	4	(4)	-	-	-
- Lien Foundation - Child Development Unit	2,024,856	(667,856)	(1,357,000)**	-	-
- Lien Foundation - Student Care Centre	479,276	(188,512)	-	-	290,764
- Lien Foundation - Research, Consultancy and Training	403,839	(39,951)	-	-	363,888
Canossaville Education Fund	328,883	(6,750)	-	-	322,133
CCCS Enrichment & Therapy Intervention Programme (ETIP)	71	(71)	-	-	-
Canossa Mission Singapore	3,205	(3,205)	-	-	-
Lee Foundation S-Fan and PA System Fund	2,302	(2,302)	-	-	-
The Canossian Village Project (Formerly known as Tote Board Service Fund)	65,997	140,474	-	-	206,471
Student Care Centre	78,040	(30,081)	-	-	47,959
	3,602,573	(888,742)	(1,357,000)	-	1,356,831
Total funds	12,684,473	(625,439)	(1,651,774)	-	10,407,260

* Based on the 2023 funding agreement, we are to refund utilised funds back to Caritas Singapore Community Council Limited.
** Lien Foundation requested for the refund as there were changes to our expansion plans, which the funds was intended for.

The accompanying notes form an integral part of these financial statements.

CANOSSAVILLE CHILDREN AND COMMUNITY SERVICES

STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

	Note	2025 S$	2024 S$
Cash flows from operating activities			
Net income / (expenditure) for the financial year		686,603	(625,439)
Adjustments for:			
Depreciation of plant and equipment		143,748	150,403
Fixed deposit interest income		(158,794)	(249,086)
Interest income		-	(145)
Operating cash flow before changes in working capital		671,557	(724,267)
Changes in working capital			
Trade and other receivables		(215,734)	(54,801)
Other current assets		(600)	(4,760)
Other payables		337,765	(186,109)
Cash generated from operations		792,988	(969,937)
Interest received		-	145
Net cash generated from / (used in) operating activities		792,988	(969,792)
Cash flows from investing activities			
Fixed deposit interest received		166,834	363,259
Placement of fixed deposits with maturity more than 3 months		1,499,980	(943,794)
Purchases of plant and equipment		(161,315)	(64,518)
Net cash generated from / (used in) investing activities		1,505,499	(645,053)
Cash flows from financing activities			
Refund to grantor		-	(1,651,774)
Net cash used in financing activities		-	(1,651,774)
Net increase / (decrease) in cash and cash equivalents		2,298,487	(3,266,619)
Cash and cash equivalents at beginning of financial year		5,544,610	8,811,229
Cash and cash equivalents at end of financial year		7,843,097	5,544,610

The accompanying notes form an integral part of these financial statements.

1. General

Canossaville Children and Community Services ("CCCS") (the "Charity") was established on 1 August 1941 under the direction of the Daughters of the Canossian Institute Incorporation Ordinance 1949. The Charity is registered under the Charities Act 1994 (the "Charities Act") on 29 June 1987. The Charity's registered address and principal place of activities is located at 1 Sallim Road, Singapore 387621.

The Charity has been accorded an Institutions of a Public Character ("IPC") status for the period from 1 August 2024 to 31 July 2027.

The principal activities of the Charity are those of providing:

a. Inclusive preschool education and after-school care services in Singapore with a focus on serving children with special needs (hearing loss) and children from at-risk families;
b. Pioneering and innovative programs that strengthen preventive care for children and families from at-risk families and those with additional needs;
c. Emergency and/or short- and long-term relief and aid to children and families who are financially poor and disadvantaged; and
d. The Charity act as an agent for Canossa Mission Singapore, a related party, to run and administration of the Early Intervention Programme for Infants and Children (EIPIC) with effective from 1 January 2018.

2. Material accounting policy information and other explanatory information

2.1 Basis of preparation

The financial statements have been prepared in accordance with Charities Accounting Standard ("CAS") and the disclosure requirements of the Charities Act 1994 and other relevant regulations. The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

These financial statements are presented in Singapore Dollar ("S$"), which is the Charity's functional currency.

The preparation of these financial statements in conformity with CAS requires management to exercise its judgement in the process of applying the Charity's accounting policies. It also requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of income and expenditure during the financial year. Although these estimates are based on Management Committee's best knowledge of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

2.2 Income recognition

Income is included in the statement of financial activities when the following three factors are met:

- The Charity becomes entitled to the income;
- Management is virtually certain that they will receive the income; and
- The monetary value can be measured with sufficient reliability.

2. Material accounting policy information and other explanatory information (cont'd)

2.2 Income recognition (cont'd)

Income is recognised as follows:

2.2.1 Donations

Donations are recognised in the statement of financial activities upon receipt. Donations subject to donor-imposed conditions that specify the time period in which the expenditure can take place are accounted for as deferred income and recognised as a liability until the financial period in which the Charity is allowed by the condition to expend the income.

Donations-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

2.2.2 Services rendered

Income from the rendering of services is recognised when the services have been performed and rendered.

2.2.3 Revenue from preschool fee and student care

Revenue from the preschool fee and student care fee are recognised when the services have been performed and rendered.

2.2.4 Other related fees from student

The other related fees such as insurance fee, school bus and product revenue are recognise upon receipt.

2.2.5 Interest income

Interest income on bank current accounts and fixed deposits placed with banks are recognised on a time-proportion basis using the effective interest method.

2.2.6 Registration fee

Registration fee is recognised upon receipt.

2.2.7 Other income

Other income is recognised upon receipt.

2. Material accounting policy information and other explanatory information (cont'd)

2.3 Grants

The recognition of a promised grant is evidence of entitlement which normally exists when the grant is formally expressed in writing. Where the entitlement is demonstrable, and no conditions are attached, such promises are recognised as income once the criteria or certainty and measurability are met. When conditions are attached, they must be fulfilled before the Charity has unconditional entitlement to the income.

Income is deferred as a liability where uncertainty exists as to whether the Charity can meet the conditions and is recognised as income when there is sufficient evidence that the conditions imposed can be met.

2.4 Expenditure recognition

All expenditure are accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

2.4.1 Cost of generating funds

Cost of generating funds comprises all directly attributable costs incurred in the generating voluntary income and fundraising activities. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.4.2 Cost of charitable activities

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Charity.

2.4.3 Governance and administrative costs

Governance costs include the costs of governance arrangement, which relate to the general running of the Charity, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.5 Employee benefits

2.5.1 Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Charity pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The Charity has no further payment obligations once the contribution has been paid. The Charity's contribution to defined contribution plans are recognised as employee compensation expenses when they are due.

2.5.2 Employee leaves entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

2. Material accounting policy information and other explanatory information (cont'd)

2.6 Operating lease

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of comprehensive income on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

Rental on operating lease is charged to statement of financial activities.

2.7 Financial assets

2.7.1 Recognition and measurement

Trade and other receivables, excluding prepayments, are initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

Trade and other receivables are subsequently measured at cost less accumulated impairment losses.

2.7.2 Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Charity has transferred substantially all risks and rewards of ownership.

2.7.3 Impairment

The Charity assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

An allowance for impairment of accounts and other receivables is recognised when there is objective evidence that the Charity will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments is considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the undiscounted future cash flows that the Charity expects to receive. The amount of the allowance for impairment is recognised in the statement of financial activities.

Subsequently, if the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the Charity shall reverse the previously recognised impairment loss. The reversal shall not result in any carrying amount of the financial asset (net of any allowance account) that exceeds what the carrying amount would have been had the impairment not previously been recognised. The amount of reversal is recognised in the statement of financial activities.

2. Material accounting policy information and other explanatory information (cont'd)

2.8 Cash and cash equivalents

Cash and cash equivalents include bank and cash balances, and fixed deposits. For the statement of cash flows the item includes cash and cash equivalents less cash subject to restriction and bank overdrafts payable on demand that form an integral part of cash management.

2.9 Plant and equipment

2.9.1 Measurement

All plant and equipment are stated at cost less accumulated depreciation. All items of plant and equipment are initially recorded at cost. Fully depreciated assets still in use are retained in the financial statements.

The cost of an item of plant and equipment shall be recognised as an asset if, and only if:

- It is probable that future economic benefits associated with the item will flow to the Charity; and

- The cost of the item can be measured reliably

The cost of an item of plant and equipment comprises all of the following:

a) Its purchase price, including legal and brokerage fees, import duties and non-refundable purchase taxes, after deducting trade discounts and rebates;

b) Any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. These can include the costs of site preparation, initial delivery and handling, installation and assembly, and testing of functionality; and

c) The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which the Charity incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during the period.

Plant and equipment shall not be revalued and are not required to be assessed for impairment under CAS.

2. Material accounting policy information and other explanatory information (cont'd)

2.9 Plant and equipment (cont'd)

2.9.2 Depreciation

Depreciation on plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	Useful lives
Computers	1 to 3 years
Furniture and fittings	1 to 10 years
Motor vehicle	5 years
Playground equipment	8 years
Landscape	8 years
Renovations	5 years
Software	1 year

The residual values, estimated useful lives, and depreciation method of plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in the statement of financial activities in the financial year in which the changes arise.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

2.9.3 Subsequent expenditure

Subsequent expenditure relating to plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Charity and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in the statement of financial activities when incurred.

2.9.4 Disposal

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is recognised in the statement of financial activities in the year the asset is derecognised.

2.10 Financial liabilities

Financial liabilities are recognised when the Charity becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liabilities include "Trade and other payables".

Financial liabilities are derecognised when the obligations under the liability are discharged or cancelled or expired. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

2. Material accounting policy information and other explanatory information (cont'd)

2.11 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Charity prior to the end of financial year, which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business, if longer). Otherwise, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, subsequently carried at amortised cost using the effective interest method.

Other payables excluding accruals, are recognised at their transaction price, excluding transaction cost, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as an expense in the statement of financial activities when incurred. Accruals are recognised at the best estimate of the amount payable.

2.12 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Charity has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

2.13 Funds Accounting

Monies received for specific purposes, including transfers from the general fund, are credited directly to the respective fund in the financial statements. These include restricted funds and unrestricted funds. Restricted funds are funds held by the Charity that can only be applied for specific purposes. These funds are subject to specific trusts which may be declared by the donors with their authority or created through legal process but are still within the wider objects of Charity. Unrestricted funds are expendable at the discretion of the Management Committee in furtherance of the Charity's objects. Designated fund is part of the unrestricted funds earmarked for a particular project. The designation is for administrative purpose only and does not restrict Management Committee's discretion to apply the fund.

Income and expenditure relating to specific funds are accounted for directly in the funds to which they relate. Common expenses, if any, are allocated on a reasonable basis to the funds based on the method suitable to this common expense. Assets and liabilities of the specific funds are pooled in the statement of financial position.

Funds received for specific purposes such as purchase of depreciable assets are taken to the relevant restricted fund account. This relevant fund will be reduced over the useful life of the asset in line with its depreciation. Depreciation is charged to the relevant designated funds where the asset is held.

2. Material accounting policy information and other explanatory information (cont'd)

2.14 Contingencies

Contingent liabilities are not recognised in the financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Where the possibility of an outflow of resources is not remote, the Charity shall disclose for each class of contingent liability at the reporting date, a brief description of the nature of the contingent liability and, where practicable:

a) an estimate of its financial effect;
b) an indication of the uncertainties relating to the amount or timing of any outflow; and
c) the possibility of any reimbursement.

A contingent asset is not recognised in the financial statements but disclosed when an inflow of economic benefit is probable.

2.15 Events after the reporting date

Post year-end events that provide additional information about the Charity's position at the reporting date (adjusting events) are reflected in the financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

3. Critical judgements, assumptions and estimation uncertainties

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

3.1 Critical accounting estimates and assumptions

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Useful lives of plant and equipment

Management determines the estimated useful lives and the related depreciation for its plant and equipment based on the period over which the plant and equipment are expected to provide economic benefits. Management's estimation of the useful lives of plant and equipment is based on collective assessment of industry practice, internal technical evaluation and experience with similar assets.

The estimation of the useful lives of the plant and equipment could change significantly due to physical wear and tear, technical or commercial obsolesce and legal or other limits on the use of plant and equipment. The depreciation charge is increased where useful lives are less than previously estimated lives.

The carrying value of plant and equipment as of 31 December 2025 and 2024 are disclosed in Note 7 of the financial statements.

Based on Management's assessment, no change in the estimated useful lives of plant and equipment is required as of 31 December 2025 and 2024.

3. Critical accounting estimates, assumptions and judgements (cont'd)

3.1 Critical accounting estimates and assumptions (cont'd)

Impairment of fee receivables

The impairment of fee receivables is based on the ageing analysis and management's continuous evaluation of the recoverability of the outstanding receivables. In assessing the ultimate realisation of these receivables, management considers, among other factors, the creditworthiness and the past collection history of each customer. If the financial conditions of these customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

3.2 Critical judgements in applying the entity's accounting policies

The critical judgements made in the process of applying the accounting policies that have the most significant effect on the amounts recognised in the financial statements and the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting year, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities currently or within the next reporting year are discussed below.

Government grants

Government grants to meet operating expenses are recognised as income in the income and expenditure statement on the accrual basis in the year these operating expenses were incurred and there is reasonable assurance that the Charity will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Charity if the conditions are not met.

4. Cash and cash equivalents

	2025 S$	2024 S$
Cash on hand	200	3,700
Cash at banks	3,278,813	4,040,910
Fixed deposits	8,104,209	6,540,105
	11,383,222	10,584,715

At the reporting date, the fixed deposits have maturity period of 1 to 6 months (2025: 1 to 6 months) from the financial year end and have interest rates of 1.20% to 1.85% (202: 2.80% to 3.30%).

Fixed deposits are included as cash and cash equivalents as these are readily convertible into cash without incurring significant penalty.

At the reporting date, the maturity period of the fixed deposits are as follows:

	2025 S$	2024 S$
Less than 3 months	4,564,084	1,500,000
3 months to 12 months	3,540,125	5,040,105
	8,104,209	6,540,105

4. Cash and cash equivalents (cont'd)

For the purpose of presenting the statement of cash flows, the cash and cash equivalents comprise the following:

	2025 S$	2024 S$
Cash and cash equivalents (as above)	11,383,222	10,584,715
Fixed deposits pledged for corporate credit card facility	(40,125)	(40,105)
Fixed deposits with maturity more than 3 months	(3,500,000)	(5,000,000)
	7,843,097	5,544,610

5. Trade and other receivables

	2025 S$	2024 S$
Fee receivables	114,611	104,859
Grant receivables		
- Tote Board	358,471	317,647
- Others	-	19,222
Other receivables		
- Deployment fee	-	-
- Donation receivables	194,185	145,113
- Interest receivables	49,184	57,224
- Others	70,031	-
Deposits	66,229	380
Prepayments	6,799	7,371
	859,510	651,816

Banker's guarantee

During the current year, the Charity has received Banker's guarantee in favor of the Canossian Daughter's of Charity, with an effective date of 1 November 2025 and Expiry date 31 March 2028 for an amount of $65,800. The guarantee is in exchange of cash deposit (Note 5).

6. Other current assets

	2025 S$	2024 S$
Gift vouchers	6,640	6,040

Gift vouchers relate to donation-in-kind received from donors and to be expensed off in future against utilisation for distribution to needy children.

7. Plant and equipment

	Balance at beginning of year S$	Additions S$	Reclassification S$	Balance at end of year S$
2025				
Cost				
Accumulated General Funds				
General Fund				
Computers	6,950	-	-	6,950
Furniture and fittings	178,389	3,850	-	182,239
Motor vehicle	46,767	-	-	46,767
Playground equipment	61,637	-	-	61,637
Renovations	601,668	-	-	601,668
Software	16,154	-	-	16,154
Landscape	9,630	-	-	9,630
Renovation Fund				
Furniture and fittings	10,327	-	-	10,327
Renovations	15,649	-	-	15,649
Designated Fund – Canossaville Preschool Fund				
Furniture and fittings	17,407	-	-	17,407
Canossaville Preschool Fund				
Furniture and fittings	9,539	-	-	9,539
Care & Share Fund				
Computers	49,006	-	-	49,006
Furniture and fittings	336,746	-	-	336,746
Renovations	548,713	-	-	548,713
Landscape	231,078	-	-	231,078
Playground equipment	325,185	-	-	325,185
Software	10,934	-	-	10,934
Lee Foundation S-Fan and PA System Fund				
Furniture and fittings	14,372	-	-	14,372
Computers	40,498	-	-	40,498
Lee Foundation Fund				
Computers	23,000	-	-	23,000
Canossa Mission Singapore				
Furniture and fittings	1,397	-	(1,397)	-
Enrichment & Therapy Intervention Programme				
Furniture and fittings	2,140	-	-	2,140
Infant Care				
Premises Improvement	-	52,900	-	52,900
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)				
Renovations	5,000,000	-	-	5,000,000
Invictus Fund				
Computers	21,716	-	-	21,716
Canossaville Digital Fund				
Office Equipment	14,362	14,145	-	28,507
Software	1,200	-	-	1,200
President Challenge Fund (2023)				
Premises Improvement	72,050	90,420	-	162,470
Canossaville Education Fund				
Computers	2,320	-	-	2,320
Lee Foundation Digital Transformation Fund				
Office Equipment	25,690	-	-	25,690
Computers	29,352	-	-	29,352
Total costs	7,723,876	161,315	(1,397)	7,883,794

7. Plant and equipment (Cont'd)

	Balance at beginning of year S$	Addition S$	Reclassification S$	Balance at end of year S$
2025 (Cont'd)				
Accumulated depreciation				
Accumulated General Funds				
General Fund				
Computers	6,950	-	-	6,950
Furniture and fittings	150,799	9,726	-	160,525
Motor vehicle	46,767	-	-	46,767
Playground equipment	45,125	7,705	-	52,830
Renovations	555,579	13,049	-	568,628
Software	16,154	-	-	16,154
Landscape	5,015	1,204	-	6,219
Renovation Fund				
Furniture and fittings	10,327	-	-	10,327
Renovations	15,649	-	-	15,649
Designated Fund – Canossaville Preschool Fund				
Furniture and fittings	14,014	438	-	14,452
Canossaville Preschool Fund				
Furniture and fittings	9,539	-	-	9,539
Care & Share Fund				
Computers	49,006	-	-	49,006
Furniture and fittings	332,225	2,466	-	334,691
Renovations	548,713	-	-	548,713
Landscape	178,123	28,885	-	207,008
Playground equipment	272,511	35,754	-	308,265
Software	10,934	-	-	10,934
Lee Foundation S-Fan and PA System Fund				
Furniture and fittings	14,372	-	-	14,372
Computers	40,498	-	-	40,498
Lee Foundation Fund				
Computers	23,000	-	-	23,000
Canossa Mission Singapore				
Furniture and fittings	1397	-	(1,397)	-
Enrichment & Therapy Intervention Programme				
Furniture and fittings	2,140	-	-	2,140
Infant Care				
Premises Improvement	-	3,527	-	3,527
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)				
Renovations	5,000,000	-	-	5,000,000
Invictus Fund				
Computers	21,716	-	-	21,716
Canossaville Digital Fund				
Office Equipment	6,088	5,966	-	12,053
Software	1,200	-	-	1,200
President Challenge Fund (2023)				
Premises Improvement	9,831	26,466	-	36,297
Canossaville Education Fund				
Computers	2,320	-	-	2,320
Lee Foundation Digital Transformation Fund				
Office Equipment	10,622	8,563	-	19,185
Computers	29,352	-	-	29,352
Total accumulated depreciation	7,429,966	143,748	(1,397)	7,572,317

7. Plant and equipment (Cont'd)

	Balance at beginning of year S$	Balance at end of year S$
2025 (Cont'd)		
Carrying amount		
Accumulated General Funds		
General Fund		
Computers	-	-
Furniture and fittings	27,590	21,714
Motor vehicle	-	-
Playground equipment	16,512	8,807
Renovations	46,089	33,040
Software	-	-
Landscape	4,615	3,411
Renovation Fund		
Furniture and fittings	-	-
Renovations	-	-
Designated Fund – Canossaville Preschool Fund		
Furniture and fittings	3,393	2,955
Canossaville Preschool Fund		
Furniture and fittings	-	-
Care & Share Fund		
Computers	-	-
Furniture and fittings	4,521	2,055
Renovations	-	-
Landscape	52,955	24,070
Playground equipment	52,674	16,920
Software	-	-
Lee Foundation S-Fan and PA System Fund		
Furniture and fittings	-	-
Computers	-	-
Lee Foundation Fund		
Computers	-	-
Canossa Mission Singapore		
Furniture and fittings	-	-
Enrichment & Therapy Intervention Programme		
Furniture and fittings	-	-
Infant Care		
Premises Improvement	-	49,373
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)		
Renovations	-	-
Invictus Fund		
Computers	-	-
Canossaville Digital Fund		
Office Equipment	8,274	16,454
Software	-	-
President Challenge Fund (2023)		
Premises Improvement	62,219	126,173
Canossaville Education Fund		
Computers	-	-
Lee Foundation Digital Transformation Fund		
Office Equipment	15,068	6,505
Computers	-	-
Total carry amount	293,910	311,477

7. Plant and equipment (Cont'd)

	Balance at beginning of year S$	Additions S$	Reclassification S$	Balance at end of year S$
2024				
Cost				
Accumulated General Funds				
General Fund				
Computers	6,950	-	-	6,950
Furniture and fittings	169,101	9,288	-	178,389
Motor vehicle	46,767	-	-	46,767
Playground equipment	61,637	-	-	61,637
Renovations	550,068	-	51,600	601,668
Software	16,154	-	-	16,154
Landscape	9,630	-	-	9,630
Renovation Fund				
Furniture and fittings	15,649	-	-	15,649
Renovations	10,327	-	-	10,327
Designated Fund – Canossaville Preschool Fund				
Furniture and fittings	17,407	-	-	17,407
Canossaville Preschool Fund				
Furniture and fittings	9,539	-	-	9,539
Care & Share Fund				
Computers	49,006	-	-	49,006
Furniture and fittings	336,746	-	-	336,746
Renovations	548,713	-	-	548,713
Landscape	231,078	-	-	231,078
Playground equipment	325,185	-	-	325,185
Software	10,934	-	-	10,934
Lee Foundation S-Fan and PA System Fund				
Furniture and fittings	14,372	-	-	14,372
Computers	40,498	-	-	40,498
Lee Foundation Fund				
Computers	23,000	-	-	23,000
Canossa Mission Singapore				
Furniture and fittings	1,397	-	-	1,397
Enrichment & Therapy Intervention Programme				
Furniture and fittings	2,140	-	-	2,140
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)				
Renovations	5,000,000	-	-	5,000,000
Invictus Fund				
Computers	21,716	-	-	21,716
Canossaville Digital Fund				
Office Equipment	11,482	2,880	-	14,362
Software	1,200	-	-	1,200
President Challenge Fund (2023)				
Premises Improvement	71,300	52,350	(51,600)	72,050
Canossaville Education Fund				
Computers	2,320	-	-	2,320
Lee Foundation Digital Transformation Fund				
Office Equipment	25,690	-	-	25,690
Computers	29,352	-	-	29,352
Total costs	7,659,358	64,518	-	7,723,876

7. Plant and equipment (Cont'd)

	Balance at beginning of year S$	Additions S$	Reclassification S$	Balance at end of year S$
2024 (Cont'd)				
Accumulated depreciation				
Accumulated General Funds				
General Fund				
Computers	6,950	-	-	6,950
Furniture and fittings	139,022	11,777	-	150,799
Motor vehicle	46,767	-	-	46,767
Playground equipment	37,421	7,704	-	45,125
Renovations	540,645	14,074	860	555,579
Software	16,154	-	-	16,154
Landscape	3,811	1,204	-	5,015
Renovation Fund				
Furniture and fittings	15,649	-	-	15,649
Renovations	10,327	-	-	10,327
Designated Fund – Canossaville Preschool Fund				
Furniture and fittings	13,575	439	-	14,014
Canossaville Preschool Fund				
Furniture and fittings	9,539	-	-	9,539
Care & Share Fund				
Computers	49,006	-	-	49,006
Furniture and fittings	327,224	5,001	-	332,225
Renovations	546,668	2,045	-	548,713
Landscape	149,052	29,071	-	178,123
Playground equipment	218,143	54,368	-	272,511
Software	10,934	-	-	10,934
Lee Foundation S-Fan and PA System Fund				
Furniture and fittings	11,976	2,396	-	14,372
Computers	40,498	-	-	40,498
Lee Foundation Fund				
Computers	23,000	-	-	23,000
Canossa Mission Singapore				
Furniture and fittings	1,397	-	-	1,397
Enrichment & Therapy Intervention Programme				
Furniture and fittings	2,069	71	-	2,140
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)				
Renovations	5,000,000	-	-	5,000,000
Invictus Fund				
Computers	21,716	-	-	21,716
Canossaville Digital Fund				
Office Equipment	2,101	3,987	-	6,088
Software	1,000	200	-	1,200
President Challenge Fund (2023)				
Premises Improvement	1,188	9,503	(860)	9,831
Canossaville Education Fund				
Computers	2,320	-	-	2,320
Lee Foundation Digital Transformation Fund				
Office Equipment	2,059	8,563	-	10,622
Computers	29,352	-	-	29,352
Total accumulated depreciation	7,279,563	150,403	-	7,429,966

7. Plant and equipment (Cont'd)

	Balance at beginning of year S$	Balance at end of year S$
2024 (Cont'd)		
Carrying amount		
Accumulated General Funds		
General Fund		
Computers	-	-
Furniture and fittings	30,079	27,590
Motor vehicle	-	-
Playground equipment	24,216	16,512
Renovations	9,423	46,089
Software	-	-
Landscape	5,819	4,615
Renovation Fund		
Furniture and fittings	-	-
Renovations	-	-
Designated Fund – Canossaville Preschool Fund		
Furniture and fittings	3,832	3,393
Canossaville Preschool Fund		
Furniture and fittings	-	-
Care & Share Fund		
Computers	-	-
Furniture and fittings	9,522	4,521
Renovations	2,045	-
Landscape	82,026	52,955
Playground equipment	107,042	52,674
Software	-	-
Lee Foundation S-Fan and PA System Fund		
Furniture and fittings	2,396	-
Computers	-	-
Lee Foundation Fund		
Computers	-	-
Canossa Mission Singapore		
Furniture and fittings	-	-
Enrichment & Therapy Intervention Programme		
Furniture and fittings	71	-
Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)		
Renovations	-	-
Invictus Fund		
Computers	-	-
Canossaville Digital Fund		
Office Equipment	9,381	8,274
Software	200	-
President Challenge Fund (2023)		
Premises Improvement	70,112	62,219
Canossaville Education Fund		
Computers	-	-
Lee Foundation Digital Transformation Fund		
Office Equipment	23,631	15,068
Computers	-	-
Total carry amount	379,795	293,910

7. Plant and equipment (Cont'd)

	Note	2025 S$	2024 S$
Unrestricted Funds			
- Accumulated General Funds		40,246	23,580
- Designated Fund	9.1.2	36,397	33,966
		76,643	57,546
Restricted Funds			
- Care and Share Fund		67,105	90,484
- CCCS Enrichment & Therapy Intervention Programme	9.2.2	-	71
- Lee Foundation S-Fan and PA System Fund	9.2.8	-	2,302
		67,105	92,857
Total		143,748	150,403

8. Trade and other payables

	Note	2025 S$	2024 S$
Trade payable			
- Third parties		61,670	54,131
Other payables			
- Accruals		337,205	170,049
- Amount owing to a related party		500,959	602,778
- Fees received in advance		341,173	14,732
- Goods and services tax payable		38,018	62,536
- Preschool deposits		112,303	141,801
- Infant Care Security Deposit Refundable		1,800	-
- Student Care Centre deposits		73,858	83,049
- Others		-	145
		1,466,986	1,129,221

Amount owing to a related party is non-trade, interest free, unsecured and repayable on demand.

9. Funds

9.1 Unrestricted funds

9.1.1 Accumulated General Funds

Unrestricted funds are expendable at the direction of the Management Committee in furtherance of the Charity's objectives.

9.1.2 Designated Funds

a. Student Care Centre Fund

Canossaville Student Care Centre is an Integrated Student Care Centre providing after school care services to primary school students including those with hearing loss. This fund was intended for covering various expenditures of operating the Canossaville Student Care Centre.

b. Child Development Unit

The Child Development Unit ("CDU") was uniquely created to enhance and integrate services across the Canossian Village. The CDU supports the needs of the Village and therefore works in close partnership with the different principals and heads to support the holistic needs of the whole child. This is with the hope that every child is able to develop their social, emotional and learning needs to the fullest. The children served are between 18 months to 12 years old.

This fund was intended for covering special programmes/projects that are other than normal operation of the Child Development Unit.

c. Canossaville Preschool Fund

Canossaville Preschool is a mainstream preschool specialising in supporting children with hearing loss for children aged between 18 months to 6 years old. This fund is used to pay various expenses, which are related to services offered by the Canossaville Preschool.

d. Invictus Fund

The Invictus Fund is received from the National Council of Social Service. The purpose of the grant provided is to support the continued running of the programmes and services during Circuit Breaker, facilitate step-up disinfection of premises, and staff welfare.

e. Joyce Chan Fund

The Joyce Chan Children Fund was started by a donation from the late Ms. Joyce Chan and her family. The fund is intended to be used for children and women under the care of Canossaville Children and Community Services.

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

f. Sister Theresa Chua Award

The donation funds the annual Sr Theresa Chua Awards which recognises children in Canossaville Preschool and Canossaville Student Care who embody the Canossian attributes of Commitment, Compassion, Cheerfulness, and Gratitude.

g. Canossaville Digital Fund

The Canossaville Digital Fund is designated towards all the hardware and software needs of all students, their families, and staff at Canossaville Children and Community Services. Specific for our children with hearing loss, the fund will also be used for audio and equipment needs that support assessment and intervention.

h. Canossaville Education Fund (CEF)

The fund is to be used for children education purposes under the care of the Canossian Village and within Canossaville's community (1 Sallim Road and the 2 Canossian schools in Bedok).

i. Lee Foundation Digital Transformation Fund

This fund is intended to support Canossaville's digitalisation journey. This could include, but are not limited to, expenditures on purchase of devices and their accompanying accessories and applications, cybersecurity insurance, software subscriptions, technology related maintenance, and repairs or replacement of faulty equipment.

j. Make A Difference M.A.D Fund

The Making A Difference (M.A.D) Fund is set up to support all children and their families within Canossaville's community (1 Sallim Road and the 2 Canossian schools in Bedok). Donations raised will be utilised for programmes and activities dedicated to children, especially those with hearing loss and multiple disabilities. Funds can be tapped on to help the families in other areas as well (e.g. purchase of groceries and etc.), pending recommendations by the sector head/social worker and approval by Supervisor.

k. President's Challenge Fund 2021

The President's Challenge Fund is received from the National Council of Social Service. The purpose of the grant provided is to support part of manpower costs of programme (programme name is "Child Development Unit") run by Canossian Child Development Unit.

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

l. President's Challenge Fund 2022

The President's Challenge Fund is received from the National Council of Social Service. The purpose of the grant provided is to support part of manpower costs of programme (programme name is "Child Development Unit") run by Canossian Child Development Unit.

m. President's Challenge Fund 2023

The President's Challenge Fund is designated to fund renovation projects to create more space for students' learning, for enrolment growth and for growing demands for Canossaville's programmes.

n. CDU Expressive Art Facilitator

This fund was intended for covering professional fees for engaging Expressive Art Facilitator.

o. CCCS – EIPIC Fund

This fund is intended to support for poor and needy students of EIPIC.

p. Building and Maintenance Fund

Building and Maintenance Fund is designated to fund building enhancements, expansions, and improvements to create a safe, conducive learning space to support programmes and services for children and their families under Canossaville's care.

q. Extend Care Unit

The Designated Extended Care Unit Fund is designated to support enrichment and developmental programmes for children by providing additional care and diverse opportunities. The fund covers costs of manpower, activities, and resources related to the programmes.

r. JM Family Foundation CDU Fund

In the current year, the charitable organization received a donation from the JM Family Foundation. The fund, under the care of The Community Foundation of Singapore, is to support programmes of the Canossian Child Development Unit.

s. Infant care Fund

The Designated Infant Care Fund is designated to support programmes, activities and resources for the care of infants between 2 and 18 months of age.

t. Hearing Loss Unit Fund

The Designated Hearing Loss Unit Fund is designated to support programmes, activities and resources for children with hearing loss.

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

The detailed statement of financial activities for the designated funds are as follows:

	Note	Student Care Centre Fund	Child Development Unit	Preschool - Non EIPIC	Building Maintenance Fund	Joyce Chan Fund	Sister Theresa Chua Award	Canossaville Digital Fund	Canossaville Education Fund	Lee Foundation Digital Transformation Fund	Make A Difference M.A.D Fund	President's Challenge Fund (2023)	CCCS-EIPIC Fund	Extended Care Unit	JM Family Foundation CDU Fund (JMF) Fund	Hearing Loss Unit	Infant Care	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S $	S$	S$	S$	S$	S$
2025																		
Income from – generating funds																		
Voluntary income																		
- Donations – Tax exempt	14	-	60,500	21,965	-	-	8,915	-	-	-	-	-	-	15,000	-	-	-	106,380
- Donations – Non-tax exempt	14	-	46,663	-	-	-	-	-	-	-	-	-	-	-	200,000	200,000	-	446,663
- Grants and fundings	16	463,107	311	531,407	-	-	-	-	-	-	-	-	-	164,288	-	-	22,750	1,181,863
		463,107	107,474	553,372	-	-	8,915	-	-	-	-	-	-	179,288	200,000	200,000	22,750	1,734,906
Income from charitable activities																		
Deployment fees		-	-	-	-	-	-	-	-	-	-	-	-	-	-	452,344	-	452,344
Preschool fees		-	-	1,015,877	-	-	-	-	-	-	-	-	-	-	-	-	-	1,015,877
Student care fees		786,334	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	786,334
Registration Fee Revenue		1,530	-	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4,530
Insurance fee revenue		-	-	566	-	-	-	-	-	-	-	-	-	-	-	-	-	566
School Bus		-	-	1,080	-	-	-	-	-	-	-	-	-	-	-	-	-	1,080
Child development unit fee revenue		-	375,255	-	-	-	-	-	-	-	-	-	-	-	-	-	-	375,255
Children activities		5,450	-	8,347	-	-	-	-	-	-	-	-	-	-	-	-	-	13,797
Discount given		(44)	-	(20,133)	-	-	-	-	-	-	-	-	-	-	-	-	-	(20,177)
Product revenue		-	-	4,774	-	-	-	-	-	-	-	-	-	-	-	-	-	4,774
		793,270	375,255	1,013,511	-	-	-	-	-	-	-	-	-	-	-	452,344	-	2,634,380
Other income																		
Government Child Care Leave-Extended		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sundry income		1,698	140	7,730	-	-	-	-	-	-	-	-	-	-	-	-	-	9,568
Cost allocation		-	-	-	8,831	-	-	8,551	-	-	-	-	-	-	-	-	-	17,382
		1,698	140	7,730	8,831	-	-	8,551	-	-	-	-	-	-	-	-	-	26,950
Total income		1,258,075	482,869	1,574,613	8,831	-	8,915	8,551	-	-	-	-	-	179,288	200,000	652,344	22,750	4,396,236
EXPENDITURE																		
Cost of generating funds																		
Fund-raising project expenses		-	-	-	-	-	149	-	-	-	-	-	-	-	-	-	-	149
		-	-	-	-	-	149	-	-	-	-	-	-	-	-	-	-	149
Cost of charitable activities																		
Catering and refreshment		38,290	2	30,602	-	-	-	-	-	-	-	-	-	14,081	-	-	451	83,426
Subsidy expense		1,599	-	-	-	24,263	-	-	-	-	76	-	-	-	-	-	-	25,938
Contractors charges		-	83,216	-	-	-	-	-	-	-	-	-	-	-	-	-	-	83,216
Programme supplies		9,779	8,744	22,485	-	-	6,911	-	-	-	30,555	-	-	79,102	-	-	150	157,726
Preschool readers		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff costs	10	690,170	427,179	1,424,190	-	-	-	-	-	-	-	-	-	79,074	118,431	528,160	20,218	3,287,422
Student welfare		30	30	60	-	-	-	-	-	-	-	-	-	-	-	-	-	120
Transportation and entrance tickets		3,960	-	11,324	-	-	-	-	-	-	8,114	-	-	20,380	-	-	-	43,778
		743,828	519,171	1,488,661	-	24,263	6,911	-	-	-	38,745	-	-	192,637	118,431	528,160	20,819	3,681,626

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

The detailed statement of financial activities for the designated funds are as follows:

	Note	Student Care Centre Fund	Child Development Unit	Preschool - Non EIPIC	Building Maintenance Fund	Joyce Chan Fund	Sister Theresa Chua Award	Canossaville Digital Fund	Canossaville Education Fund	Lee Foundation Digital Transformation Fund	Make A Difference M.A.D Fund	President's Challenge Fund (2023)	CCCS-EIPIC Fund	Extended Care Unit	JM Family Foundation CDU Fund (JMF) Fund	Hearing Loss Unit	Infant Care	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$
2025 (Cont'd)																		
Governance and administrative costs																		
Audit fees		900	-	(900)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bad debts – Student fees		3,353	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,353
Contractor Charges		-	-	-	5,961	-	-	-	-	-	-	-	-	-	-	-	-	5,961
Depreciation of plant and equipment		-	-	438	-	-	-	5,966	-	-	-	26,466	-	-	-	-	3,527	36,397
Event expenses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gifts		-	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26
Governance & Compliance Service Fees, Event Setup Costs & Management Fees, Consultancy Fee		-	-	-	-	-	1,470	-	-	-	-	-	-	-	-	-	-	1,470
Learning journey expenses		-	(3,300)	(2,200)	-	-	-	-	-	-	-	-	-	-	-	-	-	(5,500)
License and subscription		-	-	540	-	-	320	54,630	-	-	-	-	-	-	-	108	210	55,808
Marketing and advertising		299	91	390	-	-	-	-	-	-	8,162	-	-	26	-	-	-	8,968
Minor assets expensed off		113	-	15,902	-	-	-	13,892	-	-	-	-	-	-	-	-	6,155	36,062
Postage and stamp duties		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	32	32
Printing and stationery		1,665	1,974	1,993	-	-	-	789	-	-	-	-	-	-	1	1	1	6,424
Rental - copiers		456	403	1,060	-	-	-	-	-	-	-	-	-	-	-	-	-	1,919
Repair and maintenance		59	-	363	68,637	-	-	1,948	-	-	-	9,150	-	-	-	-	359	80,516
Staff Costs		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Telephone charges		1,030	1,463	154	-	-	-	-	-	-	-	-	-	-	-	-	-	2,647
Transportation		380	427	60	-	-	65	-	-	-	-	-	-	21	-	-	26	979
Statutory Fees		-	-	1,205	-	-	-	-	-	-	-	-	-	-	-	-	-	1,205
Other expenses		-	-	-	40	-	-	-	-	-	-	-	-	-	-	-	-	40
		8,255	1,084	19,005	74,638	-	1,855	77,225	-	-	8,162	35,616	-	47	1	109	10,310	236,307
Total expenditure		752,083	520,255	1,507,666	74,638	24,263	8,915	77,225	-	-	46,907	35,616	-	192,684	118,432	528,269	31,129	3,918,082
NET (EXPENDITURE)/ INCOME FOR THE FINANCIAL YEAR		505,992	(37,386)	66,946	(65,807)	(24,263)	-	(68,674)	-	-	(46,907)	(35,616)	-	(13,396)	81,568	124,075	(8,379)	478,154

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

The detailed statement of financial activities for the designated funds are as follows:

	Note	Student Care Centre Fund	Child Development Unit	Preschool - Non EIPIC	Building Maintenance Fund	Joyce Chan Fund	Sister Theresa Chua Award	Canossaville Digital Fund	Canossaville Education Fund	Lee Foundation Digital Transformation Fund	Make A Difference M.A.D Fund	President's Challenge Fund (2023)	Extended Care Unit	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$
2024														
Income from – generating funds														
Voluntary income														
- Donations – Tax exempt	14	10,424	-	-	350	-	8,239	-	60,000	-	-	-	500	79,513
- Donations – Non-tax exempt	14	800	-	-	-	-	-	-	-	-	-	-	-	800
- Grants and fundings	16	399,416	25,394	387,161	-	-	-	-	-	-	-	41,667	254,575	1,108,213
		410,640	25,394	387,161	350	-	8,239	-	60,000	-	-	41,667	255,075	1,188,526
Income from charitable activities														
Preschool fees		-	-	979,006	-	-	-	-	-	-	-	-	-	979,006
Student care fees		695,171	-	-	-	-	-	-	-	-	-	-	-	695,171
Registration Fee Revenue		1,290	-	3,300	-	-	-	-	-	-	-	-	-	4,590
Insurance fee revenue		-	-	545	-	-	-	-	-	-	-	-	-	545
School Bus		-	-	9,483	-	-	-	-	-	-	-	-	-	9,483
Child development unit fee revenue		-	549,301	-	-	-	-	-	-	-	-	-	-	549,301
Children activities		3,033	-	5,355	-	-	-	-	-	-	-	-	-	8,388
Discount given		(315)	-	(25,337)	-	-	-	-	-	-	-	-	-	(25,652)
Product revenue		-	-	4,619	-	-	-	-	-	-	-	-	-	4,619
		699,179	549,301	976,971	-	-	-	-	-	-	-	-	-	2,225,451
Other income														
Sundry income		600	-	-	-	-	-	-	-	-	-	-	-	600
Cost allocation		-	-	-	10,390	-	-	2,808	-	-	-	-	-	13,198
		600	-	-	10,390	-	-	2,808	-	-	-	-	-	13,798
Total income		1,110,419	574,695	1,364,132	10,740	-	8,239	2,808	60,000	-	-	41,667	255,075	3,427,775
Cost of charitable activities														
Catering and refreshment		36,301	96	27,672	-	-	-	-	-	-	-	-	7,825	71,894
Subsidy expense		8,946	-	890	-	106,483	-	-	200	-	1,237	-	-	117,756
Contractors charges		9,401	20,112	1,800	-	-	-	-	-	-	-	-	-	31,313
Programme supplies		14,597	18,484	13,136	-	-	6,879	-	-	-	13,435	-	55,506	122,037
Preschool readers		-	-	585	-	-	-	-	-	-	-	-	-	585
Staff costs	10	727,783	301,506	1,422,363	-	-	-	-	-	-	-	-	22,600	2,474,252
Student welfare		-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation and entrance tickets		2,947	240	39,010	-	-	-	-	-	-	12,608	-	10,103	64,908
		799,975	340,438	1,505,456	-	106,483	6,879	-	200	-	27,280	-	96,034	2,882,745

9. Funds (Cont'd)

9.1.2 Designated Funds (Cont'd)

The detailed statement of financial activities for the designated funds are as follows:

	Note	Student Care Centre Fund	Child Development Unit	Preschool - Non EIPIC	Building Maintenance Fund	Joyce Chan Fund	Sister Theresa Chua Award	Canossaville Digital Fund	Canossaville Education Fund	Lee Foundation Digital Transformation Fund	Make A Difference M.A.D Fund	President's Challenge Fund (2023)	Extended Care Unit	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$
2024 (Cont'd)														
Governance and administrative costs														
Audit fees		800	-	900	-	-	-	-	-	-	-	-	-	1,700
Bad debts – Student fees		-	-	1,030	-	-	-	-	-	-	-	-	-	1,030
Contractor Charges		-	-	-	12,405	-	-	-	-	-	-	-	-	12,405
Depreciation of plant and equipment		-	-	439	-	-	-	9,132	-	3,712	-	20,683	-	33,966
Event expenses		28	-	-	-	-	-	-	-	-	-	-	-	28
Gifts		-	-	-	-	-	-	-	-	-	-	-	-	-
Learning journey expenses		2,000	-	2,000	-	-	-	-	-	-	-	-	-	4,000
License and subscription		-	-	-	-	-	-	63,666	-	-	-	-	-	63,666
Minor assets expensed off		880	-	2,319	-	-	-	887	-	-	-	-	-	4,086
Postage and stamp duties		-	-	-	-	-	-	-	-	-	-	-	-	-
Printing and stationery		2,656	-	1,695	-	-	-	-	-	-	-	-	1	4,352
Event Setup Costs & Management Fee		-	-	-	-	-	1,360	-	-	-	-	-	-	1,360
Rental - copiers		441	-	1,018	-	-	-	-	-	-	-	-	-	1,459
Repair and maintenance		543	-	9	91,449	-	-	-	-	-	-	-	-	92,001
Telephone charges		920	-	118	-	-	-	-	-	-	-	-	-	1,038
Transportation		430	-	352	-	-	-	-	-	-	-	-	195	977
Other expenses		-	-	-	40	-	-	-	-	-	-	-	-	40
		8,698	-	9,880	103,894	-	1,360	73,685	-	3,712	-	20,683	196	222,108
Total expenditure		808,673	340,438	1,515,336	103,894	106,483	8,239	73,685	200	3,712	27,280	20,683	96,230	3,104,853
NET (EXPENDITURE)/ INCOME FOR THE FINANCIAL YEAR		301,746	234,257	(151,204)	(93,154)	(106,483)	-	(70,877)	59,800	(3,712)	(27,280)	20,984	158,845	322,922

9. Funds (Cont'd)

9.2 Restricted funds

Restricted funds are funds subject to specific trusts, which may be declared by the donor(s) or with their authority or created through legal process, but still within wider objects of the Charity. For restricted funds other than Lien Foundation Fund, there is no planned timing on the use of the fund.

As at the reporting date, the Charity has the following restricted funds:

9.2.1 Care and Share Fund

Care and share fund is a matching grant from Ministry of Social and Family Development ("MSF"), based on eligible donations raised by the Charity are matched dollar-for-dollar by the government. The matched fund goes towards building the Charity's capabilities and capacity in the provision of social services and programmes for its beneficiaries.

9.2.2 Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund)

Funded by Lien Foundation, for the purpose of Canossian Circle of Care @ Canossian Village project (formerly known as "Circle of Care @ Canossian Eduplex" project) which aims at enhancing and integrating services across the traditional silos of early childhood, primary school, special needs, and after school education systems, to demonstrate to relevant stakeholders the importance of holistic approach towards the education and care of children and families, especially those at risk.

As set out in the Memorandum of the Understanding (MOU) entered with Lien foundation, the fund is separated into 2 broad lines which is renovation and others. Renovation (CAPEX) is for the renovation works for the expansion and others is for the operating expenses e.g. support, research, consultancy and training expenses. The funds are to be used by end of 2022, balance of which will be discussed with LIEN foundation on the usage.

On 9 March 2022, the charity has extend the Lien Foundation Fund from 15 December 2022 to 30 June 2026.

As per Proposal dated 18 August 2016, the fund is allocated into the following 4 sub-funds:

a. Lien Foundation - Capital Expenditure

This fund was intended for interior works on 2 buildings and rejuvenation of outdoor spaces.

b. Lien Foundation - Child Development Unit

This fund was intended for funding of operating expenses of the Child Development Unit e.g. manpower costs and purchase of services etc.

c. Lien Foundation - Student Care Centre

This fund was intended for covering costs of additional activities above the usual operation of the student care centre. Some of the examples are manpower costs for special needs, art or music teachers; engagement fees and teaching resources for enrichment or special programmes. The funding was estimated at S$310/child/month.

9. Funds (Cont'd)

9.2 Restricted funds (Cont'd)

9.2.2 Lien Foundation Fund (Formerly known as CCCS Circle of Care Fund) (Cont'd)

d. Lien Foundation - Research, Consultancy and Training

This fund was intended for evaluation studies, study visits, staff professional development and consultancy services.

9.2.3 Canossaville Education Fund (Formerly known as "CCH Project Makeover Fund")

In 2015, it is approved by ESM Goh Chok Tong that the remaining amount in this fund to be used by the Charity as the project is completed. Management Committee has decided that this fund is to be renamed as Canossaville Education Fund. The fund remained as restricted fund and is to be used for education purposes.

9.2.4 CCCS Enrichment & Therapy Intervention Programme (ETIP)

This Fund was intended for children with additional needs. It was donated by Steven Ker.

9.2.5 Khoo Chwee Neo Foundation Fund

This fund was intended for providing meal programmes for children in student care centre and preschool estimated at S$1/children/day for breakfast and S$2/children/day for lunch.

9.2.6 Canossa Mission Singapore

This fund was intended for covering expenditures on teaching aids, teaching resources and furniture and fittings for the Canossaville Preschool.

9.2.7 Lee Foundation Laptop Fund

This fund was intended for covering expenditures on purchase of laptops for staff/teachers at the Canossaville Student Care, Preschool and Child Development Unit.

9.2.8 Lee Foundation S-Fan and PA System Fund

This fund was intended for covering expenditures on installation and maintenance of big ceiling fans and PA Systems for Blocks C and D.

9.2.9 Student Transport Fund

This fund was intended for subsidising students' school bus expenses or other transport expenses.

9.2.10 Transformation Support Scheme (TSS) Fund

The Transformation Support Scheme (TSS) Fund is received from the National Council of Social Service. The purpose of the grant provided is to support for manpower costs supporting digital transformation initiatives in Canossaville Children and Community Services.

9. Funds (Cont'd)

9.2 Restricted funds (Cont'd)

9.2.11 Student Care Centre

The Student Care Centre is operator grant from MSF for providing before or after school care services to students aged 7 to 18 years old with special needs.

9.2.12 Child Development Unit Fund (Formerly Known As The Canossian Village Project Fund and Tote Board Social Service Fund)

The Canossian Village Project Fund (originally the Tote Board Social Service Fund) was established with funding from the National Council of Social Service (NCSS) to support mental wellness and parenting programmes and services run by the Canossian Child Development Unit for families in The Canossian Village. The Canossian Village Project has concluded on 30 April 2024.

On 1 July 2025, NCSS granted permission for Canossaville to ringfence the remaining unutilised fund to support social service programme operations run by Canossaville, especially under the Canossian Child Development Unit. The fund has been renamed as Restricted CDU Fund.

9. Funds (Cont'd)

9.2 Restricted Funds (Cont'd)

			Lien Foundation Fund														
	Note	Care & Share Fund	Lien Capital Expenditure	Lien Child Development Unit	Lien Student Care Centre	Lien Research, Consultancy and Training	Canossaville Education Fund	Canossa Mission Singapore-Preschool-Non-EIPIC	CCCS ETIP	Lee Foundation S-Fan and PA System Fun	Child Development Unit Fund (Formerly Known As The Canossian Village Project Fund and Tote Board Social Service Fund)	Transformation Support Scheme (TSS) Fund	Student Care Centre	Child Development Unit	Preschool	Preschool - EIPIC	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$
2025																	
Income from – generating funds																	
Voluntary income																	
- Donations – Tax exempt		-	-	-	-	-	18,000	-	-	-	-	-	-	-	-	-	18,000
- Grants and fundings	16	-	-	-	-	-	-	-	-	-	-	-	153,451	-	-	-	153,451
		-	-	-	-	-	18,000	-	-	-	-	-	153,451	-	-	-	171,451
Other income																	
Government Child Care Leave-Extended		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Government NS Men Make Up Pay		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cost allocation		-	-	-	-	982	-	-	-	-	-	-	-	-	-	-	982
		-	-	-	-	982	18,000		-	-	-	-	-				982
Total income		-	-	-	-	982	-		-	-	-	-	153,451				172,433
EXPENDITURE																	
Cost of charitable activities																	
Subsidy expense		-	-	-	-	-	205,366	-	-	-	-	-	-	-	-	-	205,366
Contractor charges	10	-	-	-	-	-	-	-	-	-	-	-	-	61,638	-	-	61,638
Programme supplies		-	-	-	6,000	-	-	-	-	-	-	-	-	-	-	-	6,000
Staff costs	10	-	-	-	112,958	10,677	-	-	-	-	-	-	-	144,832	-	-	268,467
		-	-	-	118,958	10,677	205,366	-	-	-	-	-	-	206,470			541,471
Governance and administrative costs																	
Depreciation of plant and equipment		67,105	-	-	-	-	-	-	-	-	-	-	-	-	-	-	67,105
Governance & Compliance Service Fees, Event Setup Costs & Management Fees, Consultancy Fee		-	-	-	-	1,103	-	-	-	-	-	-	-	-	-	-	1,103
Marketing and advertising		-	-	-	13	-	-	-	-	-	-	-	-	-	-	-	13
Printing and stationery		-	-	-	-	-	-	-	-	-	-	-	-	1		-	1
		67,105	-	-	13	1,103	-	-	-	-	-	-	-	1			68,222
Total expenditure		67,105	-	-	118,971	11,780	205,366	-	-	-	-	-	-	206,471			609,693
NET (EXPENDITURE)/ INCOME FOR THE FINANCIAL YEAR		(67,105)	-	-	(118,971)	(10,798)	(187,366)	-	-	-	-	-	153,451	(206,471)	-	-	(437,260)

The detailed statement of financial activities for the designated funds are as follows:

*The breakdown of the staff costs were disclosed in Note 10 to the financial statements.

9. Funds (Cont'd)

9.2 Restricted Funds (Cont'd)

The detailed statement of financial activities for the designated funds are as follows:

			Lien Foundation Fund										
	Note	Care & Share Fund	Lien Capital Expenditure	Lien Child Development Unit	Lien Student Care Centre	Lien Research, Consultancy and Training	Canossaville Education Fund	Canossa Mission Singapore-Preschool-Non-EIPIC	CCCS ETIP	Lee Foundation S-Fan and PA System Fun	Child Development Unit Fund (Formerly Known As The Canossian Village Project Fund and Tote Board Social Service Fund)	Student Care Centre	Total
		S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$	S$
2024													
Income from – generating funds													
Voluntary income													
- Grants and fundings	16	-	-	-	-	-	-	-	-	-	165,948	139,726	305,674
Other income													
Government Child Care Leave-Extended		-	-	-	-	-	-	-	-	-	-	696	696
Cost allocation		-	-	-	-	3,410	-	-	-	-	-	-	3,410
		-	-	-	-	3,410	-	-	-	-	-	696	4,106
Total income		-	-	-	-	3,410	-	-	-	-	165,948	140,422	309,780
EXPENDITURE													
Cost of charitable activities													
Household Supplies		-	-	24	-	-	-	-	-	-	-	-	24
Subsidy expense		-	-	-	-	-	6,750	-	-	-	-	-	6,750
Contractors charges		-	-	109,792	-	-	-	-	-	-	-	-	109,792
Programme supplies		-	-	2,431	-	-	-	3,205	-	-	-	-	5,636
Staff costs	10	-	-	537,849	188,512	13,561	-	-	-	-	25,474*	170,503*	935,899
Student welfare		-	-	240	-	-	-	-	-	-	-	-	240
Transportation and entrance tickets		-	-	-	-	-	-	-	-	-	-	-	-
		-	-	650,336	188,512	13,561	6,750	3,205	-	-	25,474	170,503	1,058,341
Governance and administrative costs													
Depreciation of plant and equipment		90,484	-	-	-	-	-	-	71	2,302	-	-	92,857
Learning journey expenses		-	-	12,400	-	-	-	-	-	-	-	-	12,400
License and subscription		-	-	300	-	-	-	-	-	-	-	-	300
Printing and stationery		-	-	2,254	-	-	-	-	-	-	-	-	2,254
Professional fees		-	-	-	-	29,800	-	-	-	-	-	-	29,800
Rental - copiers		-	-	390	-	-	-	-	-	-	-	-	390
Repair and maintenance		-	4	-	-	-	-	-	-	-	-	-	4
Telephone charges		-	-	1,670	-	-	-	-	-	-	-	-	1,670
Transportation		-	-	506	-	-	-	-	-	-	-	-	506
		90,484	4	17,520	-	29,800	-	-	71	2,302	-	-	140,181
Total expenditure		90,484	4	667,856	188,512	43,361	6,750	3,205	71	2,302	25,474	170,503	1,198,522
NET (EXPENDITURE)/ INCOME FOR THE FINANCIAL YEAR		(90,484)	(4)	(667,856)	(188,512)	(39,951)	(6,750)	(3,205)	(71)	(2,302)	140,474	(30,081)	(888,742)

*The breakdown of the staff costs were disclosed in Note 10 to the financial statements.

10. Staff costs and Contractor charges

The breakdown of staff costs and contractor charges are as follows:

	2025 S$	2024 S$
Staff salaries and bonuses	4,379,568	4,274,828
CPF contributions and SDL	557,191	583,545
Foreign workers levy	54,009	53,456
Staff welfare and others	192,519	193,138
	5,183,287	5,104,967
Contractor charges	61,338	-
	5,244,625	5,104,967
The staff costs and contractor charges were allocated as follows:		
Under restricted funds:		
- Cost of charitable activities	268,467	935,899
- Contractor charges	61,338	-
	329,805	935,899
Under unrestricted funds:		
- Cost of charitable activities	3,287,422	2,474,252
- Governance and other administrative costs	1,627,398	1,694,816
	4,914,820	4,169,068
Total	5,244,625	5,104,967

During the financial year, the Charity employed an average of 112 (2024: 112) staff.

The breakdown of the staff costs are as follows:

	2025 S$	2024 S$
The Restricted CCDU Fund - Canossian Village Project (Formerly known as Tote Board Service Fund)		
Staff salaries and bonuses	122,172	17,471
CPF contributions and SDL	20,754	2,458
Staff welfare and others	1,907	5,545
	144,833	25,474
Contractor charges	61,338	-
	206,171	25,474
Student Care Centre		
Staff salaries and bonuses	-	145,515
CPF contributions and SDL	-	24,988
	-	170,503

11. Remuneration of the three highest paid staff

	2025 No. of personnel	2024 No. of personnel
Remuneration band		
- Below S$100,000	2	2
- S$100,000 to S$200,000	1	1

During the financial year ended 31 December 2025, two (2024: two) of the three (2024:three) highest paid staff received an annual remuneration of S$100,000 and above.

None of the above staff serve in the Management Committee.

12. Income tax

The Charity is registered under the Charities Act since 29 June 1987. Consequently, the income of the Charity is exempted from tax under the provisions of Section 13 (1) (zm) of the Income Tax Act 1947.

13. Related party transactions

The following transactions took place between the Charity and its related parties during the financial year at terms agreed between the parties:

	2025 S$	2024 S$
Canossa Mission Singapore		
Settlement of liabilities on behalf by the charity	(1,311,528)	(1,011,867)
Collections on behalf of Canossa Mission Singapore	1,131,547	1,003,265
Agency fee charged to Canossa Mission Singapore	(84,230)	(80,990)
Itinerant Service Fees charged to Canossa Mission Singapore	-	(216,608)
Canossian School		
Shared cost charged to Canossian School	-	-
Deployment fee charged to Canossian School	-	-
Itinerant Services Fee	-	(475,556)
Canossian Daughter of Charity		
Contributions for premises and facilities charged to the Charity	384,000	384,000
Canossa Catholic Primary School		
Catering meals, EL Readers, Recruitment related expenses, Internship allowance, Employees training, Office welfare charged to Canossa Catholic	17	22
Cost Recovery for Canossian Induction	(134)	(71)

Those related parties disclosed above due to common controlling parties under the Group.

The Management Committee are volunteers and receive no monetary remuneration for their Committee services.

Key Management Remuneration

	2025 S$	2024 S$
Remuneration band		
- Below S$100,000	1	1
- S$100,000 to S$200,000	1	1

The key management personnel disclosed above are that of the Executive Director and Supervisor.

13. Related party transactions (Cont'd)

Key Management Remuneration (Cont'd)

The remuneration of key management personnel during the financial year for services rendered was as follows

	2025 S$	2024 S$
Short term benefits – salary and bonus	219,482	202,143
Post-employment benefits - Contributions to CPF	22,563	21,281

There are no paid staff(s) who are close members of the family of the executive heads or Management Committee members, and whose remuneration each exceeds $50,000 during the financial year.

14. Donations

During the financial year, the Charity issued tax-exempt receipts for donations collected amounting to S$1,341,709 (2024: S$1,250,171) pursuant to its Institution of a Public Character ("IPC") status for submission to IRAS. They are recorded as follows in the statement of financial activities:

	2025 S$	2024 S$
Statement of financial activities		
Donations – Tax exempt		
• Accumulated general fund	1,217,329	1,170,658
• Designated Funds		
- Building and Maintenance Fund	-	350
- Child Development Unit	60,500	-
- Extended Care Unit	15,000	500
- Canossian Education Fund	-	60,000
- Canossian Preschool Fund	21,965	-
- Sister Theresa Chua Award	8,915	8,239
- Student Care Centre Fund	-	10,424
	106,380	79,513
• Restricted Funds		
- Canossaville Education Fund	18,000	-
Total of tax deductible donations	1,341,709	1,250,171

14. Donations (Cont'd)

During the financial year, the Charity received non tax deductible donations amounting to S$644,859 (2024: S$172,358). They are recorded as follows in the statement of financial activities:

	2025 S$	2024 S$
Donations – Non tax exempt		
• Accumulated general fund	198,196	171,558
• Designated Funds		
- Child Development Unit	46,663	-
- JM Family Foundation CDU Fund (JMF) Fund	200,000	-
- Hearing Loss Unit	200,000	-
- Student Care Centre Fund	-	800
	446,663	800
Total of non tax deductible donations	644,859	172,358
Total donations	1,986,568	1,422,529

15. Fund–raising events

	2025 S$	2024 S$
Income		
Donations – tax deductible	1,341,709	1,250,171
Donations – non-tax deductible	644,859	172,358
	1,986,568	1,422,529
Expenditure		
Fund-raising sales	22,841	17,663
Fund-raising project expenses	39,030	33,341
	61,871	51,004
Net income from fund-raising appeal	1,924,697	1,371,525
Percentage of fund-raising expenses over income from fund raising event	3.11%	3.59%

16. Grant and fundings

	2025 S$	2024 S$
Statement of financial activities		
Grants and fundings		
Unrestricted funds		
• Accumulated general fund		
- Grant from Tote Board	844,993	501,791
- Other grants	259,339	810
	1,104,332	502,601
• Designated Funds		
- Grant from Caritas Extended Care Unit	164,288	254,575
- Grant from Caritas Preschool	143,735	-
- Grant from Caritas Student Care	230,369	-
- Grant from Caritas Infant Care	22,750	-
- Subsidy from Early Childhood Development Agency (ECDA)	386,914	385,526
- Grant from NCSS - President Challenge Fund (2023)	-	41,667
- Subsidy from MSF - Student Care Fee Assistance	232,114	398,828
- Other grants	1,693	27,617
	1,181,863	1,108,213
Restricted funds		
Grant from NCSS		
- The Canossian Village Project (Formerly known as Tote Board Service Fund)	-	165,948
Grant from MSF - Student Care Centre	153,451	139,726
	153,451	305,674
Total	2,439,646	1,916,488

17. Commitment

17.1 Other Commitments

At the reporting date, the Charity has non-cancellable commitments relating to the professional fee on secondment services as follow:

	2025 S$	2024 S$
Not later than one year	215,272	236,392
Later than one year but not later than five years	38,160	89,906
	253,432	326,298

18. Reserve position and policy

The Charity's reserve position for financial year ended 31 December 2025 is as follows:

		2025	2024	Increase / (Decrease)
		S$'000	S$'000	%
A	General and Unrestricted Funds	10,174	9,050	12%
	Restricted Funds	920	1,357	(32%)
	Total Funds	11,094	10,407	7%
B	Annual Operating Expenditure *	6,935	6,809	2%
	Ratio of Reserves [Formula of Reserves Ratio = (A) Total General and Unrestricted Funds / (B) Annual Operating Expenditure]	1.47	1.33	

* Total annual operating expenditure includes expenditure related to Cost of Generating Funds, Cost of Charitable Activities and Governance and Administrative Costs.

The Charity's reserve policy is as follows:

The Charity have set aside reserves to provide financial stability and means for the development of the principal activity. The charity shall work towards maintaining a healthy reserve level of three (3) years of its annual operating expenses.

19. Fund management

The Charity's Management Committee manages its working capital to ensure that the Charity will be able to continue as a going concern. As at the reporting date, the Charity's overall strategy remained unchanged from previous year.

20. Subsequent events

Subsequent to the financial year end, the Restricted Canossian EIPIC Fund of Canossa Mission Singapore will be transferred to Canossaville Children and Community Services. The transfer is effective from 1 January 2026.

21. Management of conflict of interest

Management Committee Members are required to disclose any interest that they may have, whether directly or indirectly, that the Charity may enter into or in any organisations that the Charity has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Charity's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Charity's Management Committee Members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

22. Authorisation of financial statements

The financial statements for the financial year ended 31 December 2025 were authorised for issue in accordance with a resolution of the Management Committee of the Charity on 6 April 2026.